



Minute

IJB Strategic Planning Group

10.00am, Wednesday 14 June 2023

Virtual Meeting – Via Microsoft Teams

Present: Councillor Tim Pogson (Vice Chair) (In the chair), Bridie Ashrowan, Christine Farquhar, Peter McCormack, Susan McMillan, Councillor Max Mitchell, Allister McKillop, Michelle Mulvaney, Peter Murray, Flora Ogilvie, Moira Pringle

Apologies:

Katharina Kacper (Chair), Rene Rigby, Stephanie Ann-Harris

Declarations of Interest

Peter McCormick made a statement of transparency as a Director of a Care Home.

Bridie Ashrowan made a statement of transparency as the Chief Executive of EVOC, an organisation in direct receipt of payments from the Partnership.

1. Minutes

Decision

The minute of the Strategic Planning Group held on 23 March 2023 was submitted and approved as a correct record.

(Reference – Minutes, 23 March 2023, submitted.)

2. Rolling Actions Log

Decision:

To keep action 1 open until the meeting of Strategic Planning Group in August. the report to be circulated to members out of committee in advance of August's meeting.

(Reference – Rolling Actions Log, submitted.)

3. Annual Cycle of Business

The annual cycle of business was presented to the Group.

Decision

To agree the updated annual cycle of business.

(Reference – Annual Cycle of Business, submitted.)

4. EIJB Strategic Plan Update

An update was provided in relation to the status of the latest version of the EIJB Strategic Plan. Reference was made to the decision taken in April to postpone the progress of the revised Strategic Plan until it was reduced in content and aligned with the Budget Savings work and the responses to the recent Social Care Inspections. It was highlighted that the final version of the EIJB Strategic Plan will be submitted to SPG on 16 August 2023 and the EIJB on 17 October 2023 and that a formal consultation on the Strategic Plan will then be conducted.

In response to member's comments, officers confirmed that engagement with stakeholders had been undertaken in relation to financial challenges and that work was being undertaken to ascertain how to make the most of social capital in line with the SPG's priorities of prevention and early intervention.

Decision

- 1) To note the status of the EIJB Strategic Plan; and
- 2) To note the revised timeline.

(Reference – report by Service Director - Strategic Planning, EHSCP, submitted)

5. Edinburgh Joint Carer Strategy Refresh 2023-26

An overview of the Edinburgh Joint Carer Strategy Refresh 2023-26 was provided with reference being made to the Edinburgh Joint Carer Strategy 2019-2022, Cost of Living, Engagement, National Carer Strategy Outcomes 2023-26, Findings of the Care Inspectorate report and the development of the outcome framework. Officers then took the opportunity to respond to points of clarity.

In response to comments, officers acknowledged that adult carer support documentation would be rolled out in July and that carers are being consulted for their views.

Decision:

- 1) To note the presentation covering the Carers Strategy Update.

(Reference – Presentation by Strategic Programme Manager - Older People, NHS Lothian, submitted.)

6. One Edinburgh Summary

Members of the Strategic Planning Group were invited to provide comment on activities in internal reablement, the implementation of Totalmobile, and the next steps regarding the external commissioning framework. It was highlighted that the report would then be submitted to the EIJB in June with the aim of seeking approval at August's EIJB for the external commissioning framework, with the intention of putting the contract out this year to commence in 2024.

Members raised concerns about the usage of the name 'command centre'. Members also commented on the risk assessment and the lack of inclusion of packages of care for those who are already in receipt of care. Officers further highlighted the importance of working closely with occupational therapists in relation to home adaptations.

Decision

- 1) To note the direction of travel for home-based care; and
- 2) To note recommended external commissioning approach.

(reference – report by Service Director – Strategic Planning)

7. Strategy for Digital Transformation

An overview of the key components of the proposed digital strategy along with the phases involved was provided with reference being made to the four main themes; Data, Infrastructure, Process change/service redesign and People. It was highlighted that the notion of a human rights based approach is at the core of the strategy, in addition to ensuring that the people who will be most affected by digital change have the opportunity to contribute to shaping it.

Members took the opportunity to comment and provide feedback in relation to the strategy for digital transformation. Members asked questions in relation to how digital inclusion is being factored into community planning and the Local Outcomes Improvement Plan and officers acknowledged that this would be considered going forward and efforts would be made to assess how the Programme Manager for Digital Transformation could feed into this discussion.

Officers invited members to share further comments in relation to the proposed digital strategy with Programme Manager for Digital Transformation Service Director – Strategic Planning via email.

Decision

- 1) To note the draft Strategy for Digital Transformation,

(Reference – Report by the Programme Manager for Digital Transformation– Strategic Planning, EHSCP, submitted.)

8. NHS Lothian Director of Public Health Annual Report 2022

An overview of the NHS Lothian Director of Public Health Annual Report 2022 was provided with reference to population, what affects their health and how evidence can be used to improve health outcomes. Further reference was made to inequalities and deprivation in addition to work aimed at reducing inequalities, both through immediate responses to the cost of living crisis as well as longer-term poverty-prevention work and efforts to improve children’s early years and reduce child poverty.

Members commented on the need to factor anchor institution implementation into discussions around commissioning and the need to address the fundamental causes of inequality. Members also discussed as to how this sat with the prevention strategy.

Decision

- 1) To note there is a public health responsibility to improve and protect the health of everyone in Lothian;
- 2) To note the average figures for Lothian and Edinburgh show that while many people live long, largely healthy lives, there are many who live more difficult lives, have poor health and die younger than they should;
- 3) To note that people’s health is shaped from early life by factors wider than health and social care services. Good health requires a nurturing, safe, secure childhood; enough money; a decent home; a good education; a decent job and a sense of control and belonging. Socio-economic factors, rather than behavioural choices are the most influential determinants of health;
- 4) To agree that EIJB should continue to prioritise primary prevention initiatives that can help address the wider determinants of health, including continuing

to fund welfare rights and debt advice services, as well as exploring opportunities to support people into jobs and create better places to live, in line with the three priorities set out in the Community Planning Partnership's Local Outcomes Improvement Plan (LOIP) and in support of NHS Lothian's Anchor Priorities; and

- 5) To agree that a mechanism should be set up to ensure that EIJB decisions consider opportunities to address the wider determinants of health; tackle poverty and inequality by taking a place and wellbeing approach; and increase focus on prevention; for example, through the establishment of a Health Inequalities Reduction Group, as part of the delivery of the new Strategic Plan.

(Reference – Report by Service Director - Strategic Planning, submitted.)

9. Review of Welfare Rights & Debt Advice Services in Edinburgh

An update on the Review of Welfare Rights and Debt Advice Services in Edinburgh was provided. It was highlighted that the Review was commissioned by the Edinburgh Partnership to understand the actions needed to achieve a common Edinburgh approach to service delivery, to improve access and outcomes for service users.

Decision

- 1) To note the crucial role of welfare rights and debt advice services in achieving Edinburgh's poverty targets and thereby improving health and wellbeing;
- 2) To note the importance of developing a common approach to welfare rights and debt advice service delivery;
- 3) To note the work currently underway on the Review's recommendations;
- 4) To confirm the number of services and annual spends that the EIJB funds as outlined in the report;
- 5) To confirm the need for a new newly commissioned welfare rights and debt advice service to be in place by April 2025; and
- 6) To agree that options for recommissioning welfare rights and debt advice services will be considered as part of wider exploration of future EIJB commissioning models later this year and that this will include exploration of options to jointly commission with other relevant Edinburgh Partnership Board partners.

(Reference – Report by Public Health Practitioner, Primary Care and Inequalities team, submitted.)

10. Revised Directions Policy

A draft of the revised directions policy was provided for consideration and comment with feedback being sought for further development of the policy prior to submission to the Edinburgh Integration Joint Board. It was highlighted that further comments and feedback will also be sought from members of the EIJB Performance and Delivery Committee prior to submission to the EIJB.

Decision

- 1) To agree that feedback window would be extended until the end of June 2023, prior to submission to Performance and Delivery Committee.

(Reference – Report by Service Director - Strategic Planning, submitted.)

11. Date of Next Meeting

To note the next Strategic Planning Group meeting was scheduled to be held on Wednesday 16 August 2023.